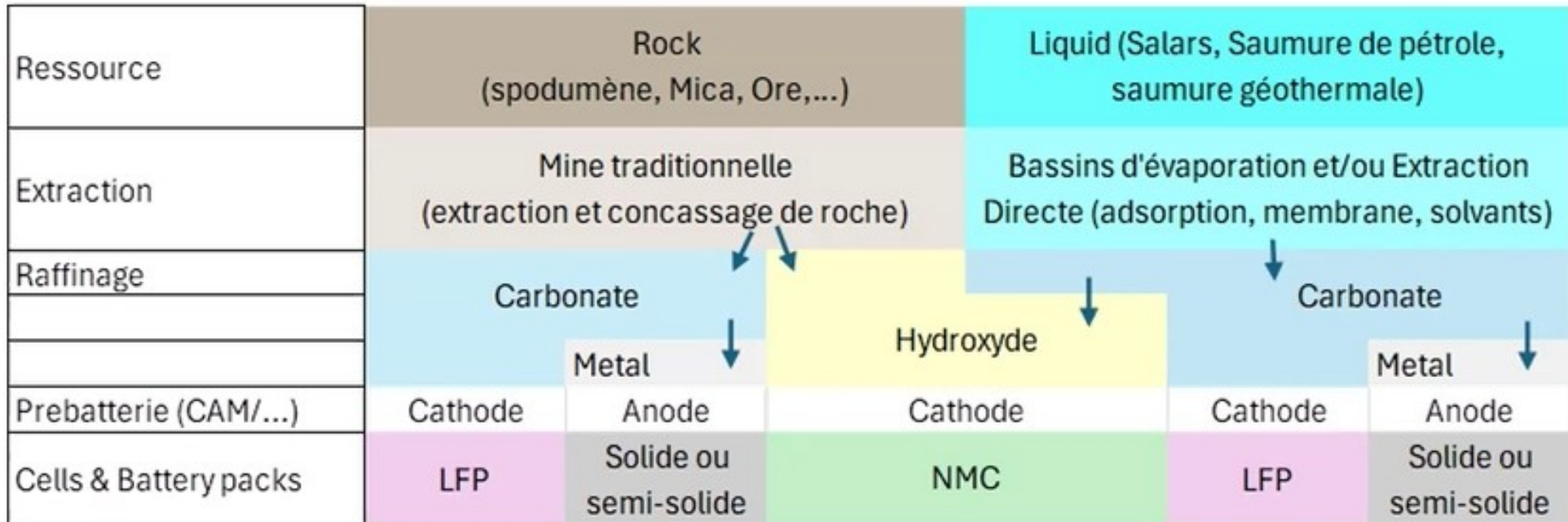


LA CHAINE DE VALEUR LITHIUM

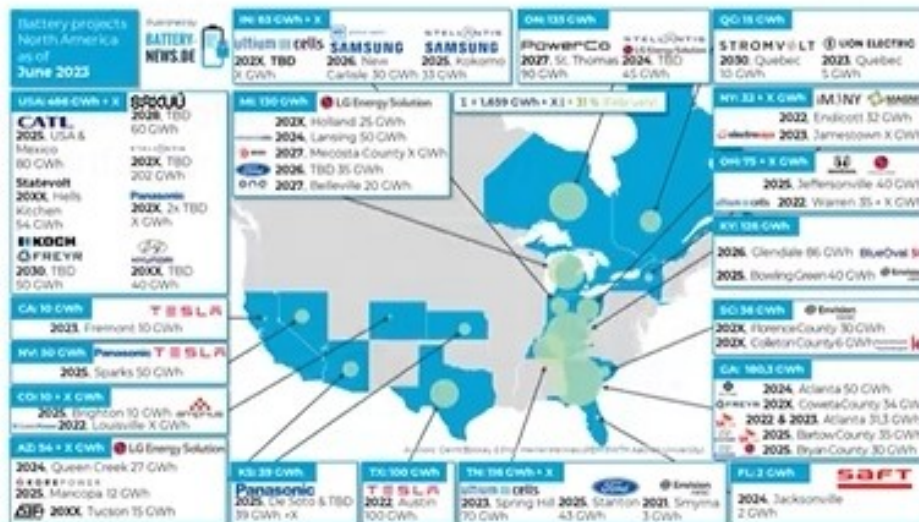
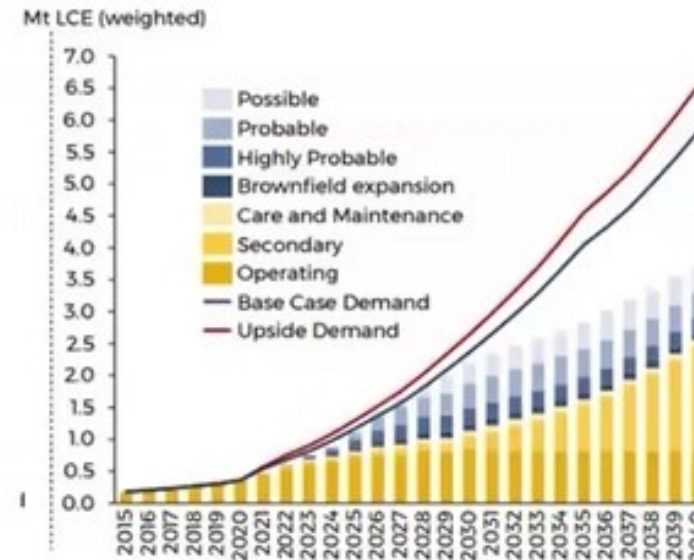


RAW MATERIAL CONTEXT: A BOOM IN THE EV INDUSTRY REQUIRING A MASSIVE INCREASE IN LITHIUM PRODUCTION

Industry gets organized for electric mobility with 160+ battery factory projects worldwide ...

Lithium demand explodes: x5 to 2030 with 3 Mt per annum LCE (Lithium Carbonate Equivalent), x2 then to 2040

But Lithium supply does not follow demand, with a resulting 700 kt shortfall for 2030 (McKinsey)



Fast answer to the resource issue is a game changer. Mining industry development is:

- 7 to 10 years for spodumene
- 4 to 8 years for classical brine
- 1 to 3 years with **IBAT DLE** and 2-3 years for our refining technologies

IBAT DLE is a gamechanger in Lithium Extraction industry.

Fast & Reliable to deploy. Outstanding proven results: much better Performance, Quality, Capex, Opex, Sustainability